**SIM at a Glance**

**Vision:** Establish a whole-person-centered healthcare system that improves community health and eliminates health inequities; ensures superior access, quality, and care experience; empowers individuals to actively participate in their health and health care; and improves affordability by reducing healthcare costs.

In 2014, the Center for Medicare & Medicaid Innovation (CMMI) awarded Connecticut a four-year, $45 million State Innovation Model (SIM) Test Grant to “test state-led, multi-payer health care payment and service delivery models that will improve health system performance, increase quality of care, and decrease costs for Medicare, Medicaid and Children’s Health Insurance Program (CHIP) beneficiaries—and for all residents” (CMMI).

Our SIM design is the product of two years of intensive input from healthcare providers, government agencies, employers, consumers and payers through dozens of broadly representative workgroups, from 25 consumer focus groups, from commentary elicited from the general public, and from deliberations by the Healthcare Innovation Steering Committee and the Healthcare Cabinet. SIM is being implemented with the same broad input and inclusion. The SIM Program Management Office (PMO), situated within the Office of the Healthcare Advocate, facilitates the execution of the SIM Test Grant and Innovation Plan.

SIM urgently and deliberately moves Connecticut’s health care system along a path of transformation:
Strategy: We have three major strategies of reform To move from a volume-centered healthcare system to one centered around accountable care and Health Enhancement Communities:

- **Advanced Medical Home Glide Path**: Select practices will receive support to advance to a care delivery model where a consumer’s care is coordinated through a primary care team, is whole-person centered, and focuses on the continuous improvement of coordination and quality.

- **Community & Clinical Integration Program**: Clinical systems and group practices are working to coordinate with community partners and to develop new capabilities for improving care, especially for at-risk populations. To accelerate this, SIM will launch a Community and Clinical Integration Program that focuses on the development of critical capabilities in the following areas:
  - Integrating behavioral health and oral health
  - Identifying “super utilizers” for care team interventions
  - Improving care experience for vulnerable populations
  - Medication management services
  - Incorporating community health workers
  - Establishing community linkages with social supports
  - Dynamic clinical teams
  - Closing health equity gaps
  - Expanding e-consults

- **Medicaid Quality Improvement Shared Savings Program**: The goal of this program is to improve health outcomes and care experience for Medicaid beneficiaries. This value-based payment model will reward better access, care coordination, outcomes, and health equity with shared savings. It targets large provider groups and integrated health systems as well as Federally Qualified Health Centers.

- **Quality Measures**: SIM is working with all payers to establish a common set of statewide, multi-payer quality measures, including health equity measures, so that providers receive a consistent signal from all payers about improving performance.

- **Value-Based Insurance Design**: Will promote insurance designs that incentivize and empower consumers to manage their health and health care, rather than employers shifting costs to consumers through higher deductibles and cost-sharing.

- **Population Health Plan**: This initiative will overlay the above care delivery and payment reforms with population health oriented Health Enhancement Communities that foster coordination among community organizations (e.g., housing, food security), healthcare providers, schools, and other local entities. This will develop the foundation for moving beyond provider accountability to community accountability for improving health as well as social and environmental factors that affect health.

All three reforms are supported by SIM investments in:

- Consumer Engagement
- Health Information Technology
- Evaluation and monitoring

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