

**Dannel P. Malloy**

GOVERNOR  
STATE OF CONNECTICUT

September 24, 2012

The Honorable Kathleen Sebelius  
Secretary  
c/o Michelle Feagins  
Grants Management Officer  
Office of Acquisition and Grants Management  
Centers for Medicare and Medicaid Services  
U.S. Department of Health and Human Services  
200 Independence Avenue, S.W.  
Room 733H-02  
Washington, DC 20201

Project Title: State of Connecticut Funding for Model Design  
Agency Funding Opportunity Number: CMS-1G1-12-001/CDFA Number: 93.624

Principal Contact: Jeannette DeJesús, Special Advisor to the Governor on Health Reform and Director,  
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Dear Secretary Sebelius:

On behalf of the State of Connecticut, I write to thank you for the opportunity to apply for a State Innovation Models Grant (SIM) Funding for Model Design Agency Funding Opportunity: CMS-1G1-12-001 and to endorse Connecticut's application.

The State of Connecticut is fully committed to the implementation and success of the Patient Protection and Affordable Care Act and to the principle that all patients should have access to quality, affordable care. We all know that the current system is unsustainable. Therefore, we propose to engage in a multi-stakeholder process focused on a fully aligned innovative delivery system, payment reforms and a robust workforce development program to optimize health. Our goal – like yours – is to achieve truly coordinated care that results in better outcomes for patients and rewards value over volume.

We have multiple provider and payer initiatives already underway that position Connecticut for a successful planning process. Collectively, with all our partners – public, private, payers, providers and patients – the State believes that consumers should be healthy and have access to safe, high quality, affordable care. I am prepared to use all of the levers at my disposal to support creative, entrepreneurial, person/patient centered efforts that improve health and curb the escalating costs of healthcare in our state.

Connecticut and its partners want to ensure that every resident has access to a high quality provider team that is responsible for delivering and coordinating the primary, preventive and specialty care that individuals need through a system that aligns primary care, public health and community resources and is supported by innovative payment and delivery system reforms that optimize individual health. The SIM grant will enable Connecticut to realize our vision through a robust planning process in partnership with payers, providers and consumers. With this grant, Connecticut will elevate and accelerate its efforts to build, scale-up, and implement the infrastructure and programs needed to address cost, delivery system and payment reform mechanisms.

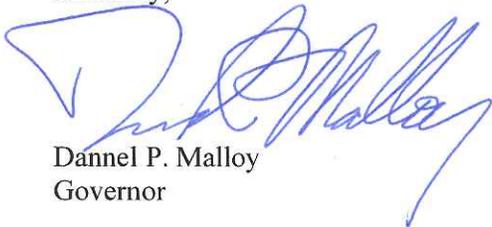
Today, the State of Connecticut and its partners in this endeavor have the momentum to transform healthcare and to improve the trajectory in individual and population health and costs. As one of the first states to establish a health insurance exchange, and as the headquarters to major private health insurers, Connecticut is uniquely positioned to bring together a vibrant community of stakeholders. Jeannette DeJesús, Special Advisor on Healthcare Reform, in collaboration with Lieutenant Governor Nancy Wyman, has already secured a commitment to participate in this planning process by a large and diverse group of organizations, including the State Departments of Insurance, Social Services, Public Health, Mental Health and Addiction Services, as well as the Office of Policy and Management, the Office of the Healthcare Advocate, the Connecticut Health Insurance Exchange and the Office of the State Comptroller. Our corporate partners include Anthem Blue Cross & Blue Shield, United Healthcare, Aetna, ConnectiCare, Cigna, and WellCare.

This broad array of committed partners signals Connecticut's collective willingness to take bold, innovative steps to transform our health care delivery and payment systems. We expect to involve many more individuals and organizations in the planning process.

I also write to confirm that I have authorized the Office of Policy & Management to apply and administer this grant on my behalf.

I am proud of the strides Connecticut has made in implementing the Affordable Care Act, and look forward to taking the next step through the State Innovation Model Initiative. With your support, Connecticut will be successful in transforming our vision into an actionable set of initiatives focused on achieving our shared goals.

Sincerely,



Dannel P. Malloy  
Governor